ICANN
FY15 Draft Budget by Portfolio and Cost Category

			Person	Travel &	Prof.			Draft
FY15 Objective	FY15 Goal	FY15 Portfolio	nel	Mtgs	Svcs.	Admin	Other*	Budget
	1.1 Deliver Core Internet Functions	1.1.1 WHOIS core function/ service & improvements	0.3	0.0	0.8	0.0	0.0	1.1
		1.1.3 IANA Operations	1.5	0.2	0.8	0.0	0.0	2.6
		1.1.4 Internationalized Domain Names (IDNs)	0.4	0.3	0.7	0.0	0.0	1.4
		1.1.5 Security, Stability & Resiliency Identifier System	1.8	0.3	0.1	0.3	0.0	2.5
		1.1.6 Root System Operation	0.9	0.2	0.5	0.2	0.0	1.7
		1.1.7 DNS Ops/ SSR	0.0	0.0	0.0	0.2	0.0	0.2
1 - Affirmation of	1.1 Deliver Core Internet Functions Total		4.8	1.0	3.0	0.7	0.0	9.5
Purpose	1.2 Act as Steward of the Public Interest	1.2.1 Affirmation of Commitment Reviews	1.7	0.9	3.4	0.0	0.0	5.9
	1.2 Act as Steward of the Public Interest Total		1.7	0.9	3.4	0.0	0.0	5.9
		1.3.1 Coordination of ICANN participation in Internet Governance meetings, processes,						
	1.3 Engage in the Internet Governance Ecosystem	dialogues and other initiatives	0.9	0.4	0.0	0.1	0.0	1.4
	1.3 Engage in the Internet Governance Ecosystem Total		0.9	0.4	0.0	0.1	0.0	1.4
	1.4 Deepen Partnerships with Internet Organizations	1.4.1 Build stronger partnerships with Internet organizations and initiatives	0.5	0.0	0.5	0.0	0.0	1.0
	1.4 Deepen Partnerships with Internet Organizations Total		0.5	0.0	0.5	0.0	0.0	1.0
1 - Affirmation of Pur	pose Total		8.0	2.3	6.8	0.8	0.0	17.8
	2.1 Institutionalize Management Disciplines	2.1.2 Strategic Initiatives	1.7	0.8	0.7	0.1	0.0	3.3
		2.1.4 Business Excellence via EFQM Standards	0.2	0.0	0.0	0.0	0.0	0.2
	2.1 Institutionalize Management Disciplines Total		1.9	0.8	0.7	0.1	0.0	3.5
	2.2 Mature Organizational Support Functions	2.2.1 IT Infrastructure	4.9	0.2	1.1	4.3	0.0	10.5
		2.2.2 DNS internal infrastructure	0.0	0.0	0.0	0.0	0.0	0.1
		2.2.3 Contractual Compliance Functions	2.8	0.1	0.0	1.2	0.0	4.2
		2.2.4 Meetings Ops	1.1	4.9	3.1	0.9	0.0	10.0
		2.2.5 Legal Internal Support	3.8	1.0	2.1	0.1	0.0	7.0
		2.2.6 Support Function Operations	7.5	2.5	0.8	6.7	4.4	21.9
2 - Operations		2.2.7 Support ICANN Board	0.4	0.0	0.1	0.0	0.0	0.5
Excellence		2.2.8 Legal Advisory Function	0.6	0.0	0.0	0.0	0.0	0.6
Excellence	2.2 Mature Organizational Support Functions Total		21.1	8.7	7.2	13.3	4.4	54.7
	2.3 Optimize gTLD Services	2.3.1 GDD Services	4.0	0.4	5.0	0.0	0.0	9.4
		2.3.2 GDD Customer Service	0.0	0.0	0.0	0.0	0.0	0.0
		2.3.3 GDD Operations	1.5	0.0	0.1	0.0	0.0	1.6
		2.3.4 New gTLD Program	9.5	0.9	16.9	2.3	0.0	29.5
		2.3.5 Outreach and relationship management with existing and new Registry, Registrar						
		community	0.5	0.2	0.0	0.0	0.0	0.7
	2.3 Optimize gTLD Services Total		15.4	1.5	22.1	2.3	0.0	41.4
	2.4 Plan for Scale, Security, Continuity	2.4.1 Enterprise Risk Management (ERM)	0.5	0.0	0.0	0.7	0.0	1.2
	2.4 Plan for Scale, Security, Continuity Total		0.5	0.0	0.0	0.7	0.0	1.2
2 - Operations Excelle			38.9	11.0	30.1	16.3	4.4	100.7

			Person	Travel &	Prof.			Draft
FY15 Objective	FY15 Goal	FY15 Portfolio	nel	Mtgs	Svcs.	Admin	Other*	Budget
	3.1 Engage Stakeholders Globally	3.1.1 Engage Stakeholders Regionally	5.3	1.5	0.9	1.4	0.0	9.1
		3.1.2 Digital Engagement	2.1	0.1	0.7	0.0	0.0	2.9
		3.1.3 Global Stakeholder Engagement Planning	0.9	0.2	0.0	0.0	0.0	1.1
		3.1.4 Language Services	0.7	0.2	1.9	0.2	0.0	2.9
	3.1 Engage Stakeholders Globally Total		8.9	1.9	3.5	1.6	0.0	15.9
	3.2 Communicate Effectively with Stakeholders	3.2.1 Raising Awareness of ICANN Worldwide	2.1	0.2	0.5	0.1	0.0	2.9
3 -	3.2 Communicate Effectively with Stakeholders Total				0.5	0.1	0.0	2.9
Internationalization	3.3 Integrate Global and Regional Responsibilities	3.3.1 Global matrix development	0.0	0.0	0.0	0.0	0.0	0.0
		3.3.2 Hub and engagement offices (strategy and planning)	0.0	0.0	0.0	0.0	0.0	0.0
		3.3.3 Internal Communications	0.0	0.0	0.0	0.0	0.0	0.0
	3.3 Integrate Global and Regional Responsibilities Total		0.0	0.0	0.0	0.0	0.0	0.0
	3.4 Evolve Government Relationships	3.4.1 Engagement with Government IGOs	1.4	0.5	0.9	0.4	0.0	3.2
		3.4.2 Support GAC engagement	0.1	0.0	0.0	0.0	0.0	0.1
	3.4 Evolve Government Relationships Total		1.5	0.5	0.9	0.4	0.0	3.3
3 - Internationalizatio	n Total		12.6	2.6	4.9	2.1	0.0	22.1
	4.1 Optimize Policy Development Process	4.1.1 Enable Stakeholder Collaboration, Communication & Engagement	1.1	0.7	0.2	0.0	0.0	1.9
		4.1.2 Support policy development, policy related and advisory activities	4.0	0.5	0.3	0.1	0.0	4.9
	4.1 Optimize Policy Development Process Total		5.0	1.2	0.5	0.1	0.0	6.8
	4.2 Increase and Improve Global Participation	4.2.1 Advanced Media Tools for Outreach and Participation	0.6	0.1	0.2	0.0	0.0	0.9
		4.2.3 Deploy Community Participation & Engagement Programs & Services	0.6	0.1	0.2	0.0	0.0	0.8
4 - Multi-Stakeholder	4.2 Increase and Improve Global Participation Total		1.2	0.1	0.4	0.0	0.0	1.7
Model Evolution	4.3 Evolve SO/AC Structures	4.3.1 Evolving Multi-Stakeholder Model	0.3	0.0	0.0	0.0	0.0	0.4
		4.3.3 Organizational Reviews	0.2	0.0	0.1	0.0	0.0	0.4
	4.3 Evolve SO/AC Structures Total		0.6	0.0	0.2	0.0	0.0	0.8
	4.4 Promote Ethics and Transparency	4.4.1 Conflicts of Interest and Organizational Ethics	0.3	0.1	0.1	0.1	0.0	0.4
		4.4.4 Bylaws-mandated Accountability and Transparency Mechanism	0.0	0.0	0.0	0.0	0.0	0.0
	4.4 Promote Ethics and Transparency Total		0.3	0.1	0.1	0.1	0.0	0.5
4 - Multi-Stakeholder	Model Evolution Total		7.0	1.4	1.1	0.2	0.0	9.7
	Total F)	/15 Draft Budget	66.5	17.2	42.8	19.4	4.4	150.3

<sup>\*</sup> includes depreciation, bad debt, contingency and allocation to New gTLD Program

ICANN
FY15 Draft Budget by Portfolio and Project

tive	Goal	Portfolio	Project ID	Project Name	FY15 Dr Budge
		1.1.1 WHOIS core function/ service & improvements	All Others	All Others	1.1
		1.1.1 WHOIS core function/ service & improvements Total	• •	- Mil Culicis	1.1
		1.1.2 Support identifier technology innovation	All Others	All Others	0.0
		1.1.2 Support identifier technology innovation Total	7 till Others	rai oticis	0.0
		1.1.3 IANA Operations	10537	C.3.2 – Secure Systems Notification	0.1
		11.1.5 PAINA Operations	24950	C.4.5 - Customer Service Survey 2014	0.0
			26403	Annual Review of Protocol Parameter Service	0.2
			26501	Root DNSSEC	0.2
			26550	IANA FY15 Systrust Audits	0.2
			26551	IANA Root Zone Key Rollover	0.5
	1.1 Deliver Core Internet		All Others	All Others	1.1
	Functions	1.1.3 IANA Operations Total			2.6
		1.1.4 Internationalized Domain Names (IDNs)	26324	IDN ccTLD Fast Track Ongoing Activities FY15	0.3
			All Others	All Others	1.0
		1.1.4 Internationalized Domain Names (IDNs) Total			1.4
		1.1.5 Security, Stability & Resiliency Identifier System	20266	Capability Building (FY14 - DNS Capability Training)	0.4
			20270	Outreach (FY14 - Trust Based Collaboration)	0.5
			All Others	All Others	1.6
		1.1.5 Security, Stability & Resiliency Identifier System Total			2.5
		1.1.6 Root System Operation	All Others	All Others	1.7
, L		1.1.6 Root System Operation Total			1.7
3		1.1.7 DNS Ops/ SSR	All Others	All Others	0.2
2		1.1.7 DNS Ops/ SSR Total	• •		0.2
	1.1 Deliver Core Internet Function	• •			9.5
5		1.2.1 Affirmation of Commitment Reviews	26002	Internet Governance	0.2
<u> </u>		1.2.1 Animation of commitment neviews	27000	ICANN Globalization/ USG Transition	4.8
			All Others	All Others	0.9
<b>₹</b>	1.2 Act as Steward of the Public	4.2.4. Affirmation of Committee and Davison Tabel	All Others	All Others	5.9
4			All Others	All Others	
	Interest	1.2.2 Define, build a guidance framework & identify programs to meet public	All Others	All Others	0.0
		interest			
		1.2.2 Define, build a guidance framework & identify programs to meet public			0.0
	interest Total				
	1.2 Act as Steward of the Public In				5.9
		1.3.1 Coordination of ICANN participation in Internet Governance meetings, processes, dialogues and other initiatives	26200	ICANN Participation in Internet Governance Discussions	0.7
			26218	FY 15 IGF participation and coordination	0.3
	1.3 Engage in the Internet		26226	Preserving Inclusive Internet Governance Ecosystem	0.5
	Governance Ecosystem	1.3.1 Coordination of ICANN participation in Internet Governance meetings, processes, dialogues and other initiatives Total			1.4
		1.3.2 Support Internet Gov. Ecosystem advancement	All Others	All Others	0.0
		1.3.2 Support Internet Gov. Ecosystem advancement Total			0.0
	1.3 Engage in the Internet Govern				1.4
		1.4.1 Build stronger partnerships with Internet organizations and initiatives	26146	I* Engagement	0.1
	1.4 Deepen Partnerships with		All Others	All Others	0.9
	Internet Organizations	1.4.1 Build stronger partnerships with Internet organizations and initiatives Total	All Others	mi oticis	1.0
		1.4.1 Build Stronger partnerships with internet organizations and initiatives Total			1.0
	1.4 Deepen Partnerships with Into	ernet Organizations Total			1.0
	ion of Purpose Total				17.

Objective	Goal	Portfolio	Project ID	Project Name	FY15 Draft Budget
		2.1.1 Management System Mapping	All Others	All Others	0.0
		2.1.1 Management System Mapping Total			0.0
		2.1.2 Strategic Initiatives	20209	Office of the CEO Management	2.5
			26000	Strategy Panel on Identifier Technology Innovation Follow-Up Work	0.0
			26001	Strategy Panel on Multi-stakeholder Innovation Follow-Up Work	0.0
	2.1 Institutionalize Management		All Others	All Others	0.7
	Disciplines	2.1.2 Stretorio Initiativos Total	All Others	All Others	3.3
		2.1.2 Strategic Initiatives Total 2.1.3 AoC Reviews Implementation	All Others	All Others	0.0
			All Others	All Others	
		2.1.3 AoC Reviews Implementation Total			0.0
		2.1.4 Business Excellence via EFQM Standards	All Others	All Others	0.2
		2.1.4 Business Excellence via EFQM Standards Total			0.2
	2.1 Institutionalize Management [				3.5
		2.2.1 IT Infrastructure	26453	IDS & Cyber Security Improvements	0.2
			26456	GSE/Policy SFDC Implementation	0.2
			26461	Risk Remediation - IT/Security	0.8
			All Others	All Others	9.4
		2.2.1 IT Infrastructure Total			10.5
		2.2.2 DNS internal infrastructure	All Others	All Others	0.1
		2.2.2 DNS internal infrastructure Total			0.1
		2.2.3 Contractual Compliance Functions	25705	Contractual Compliance New Registry Agreement Audit	0.2
		2.2.5 Contractadi compilance i unctions	25802	Contractual Compliance New Registry Agreement Addit	0.2
			25950	· · · · · · · · · · · · · · · · · · ·	0.2
				Contractual Compliance System Improvements	
			25951	Contractual Compliance Contract & Policy Work	0.1
			25953	Contractual Compliance Year-3 Audit Program	0.7
			26021	Contractual Compliance Risk & Audit Effort	0.1
e			26022	Contractual Compliance on Stakeholder Relationship Management	0.1
eu			26027	Contractual Compliance of Public Interest Commitments	0.0
le i			All Others	All Others	2.6
Operations Excellence		2.2.3 Contractual Compliance Functions Total			4.2
suc		2.2.4 Meetings Ops	25450	ICANN 51 Los Angeles MEETING COSTS TRACKING	2.8
atic			25451	ICANN 52 AF (Tentative) MEETINGS COSTS TRACKING	3.2
Je.			25452	ICANN 53 LAC (Tentative) TOTAL MEETINGS COSTS	3.1
ō			All Others	All Others	0.9
7		2.2.4 Meetings Ops Total			10.0
	2.2 Mature Organizational Support Functions	2.2.5 Legal internal support	25891	FY15 - Board Meeting and Board Workshop Coordination and Substantive	0.4
		and again mental support	23031	Support - (Combination of 21902, 21900& 21551) Not to include travel support	0
			26051	FY15 - Board Travel and Expense Report Processing Administrative Support for All	0.8
				ICANN and Non-ICANN Events	
			All Others	All Others	5.7
		2.2.5 Legal internal support Total	1		7.0
		2.2.6 Support Function Operations	22153	FY14 Operations Executive Department Activities	0.0
		2.2.0 Support i unction operations	23401	New gTLD Allocation and Direct Costs	4.4
			25709	-	
				FY15 HR Operations Ongoing Activities	1.8
			26024	Finance Operations	2.0
			26053	FY15 On-going Operations Leadership	1.2
			26138	Administrative Operations - Engagement Offices	1.7
			26142	Administrative Services - Hub Offices	4.2
			26147	HR Development	0.8
			26149	Travel Support for ICANN 51 - Los Angeles	0.7
			26150	Travel Support for ICANN 52	0.8
			26151	Travel Support for ICANN 53	0.6
			All Others	All Others	3.8
		2.2.6 Support Function Operations Total			21.9
		2.2.7 Support ICANN Board	All Others	All Others	0.5
		2.2.7 Support ICANN Board Total	5 circi 3		0.5
		•	All Others	All Others	0.6
		2.2.8 Legal Advisory Function  2.2.8 Legal Advisory Function Total	All Others	All Others	0.6

		2.3.1 GDD Services	19104	Universal Acceptance of TLDs	0.2
		2.3.1 GDD SCIVICES	24952	DNS Services Operationalization	0.7
			25250	CCT Metrics Research & Reporting	3.1
				All Others	5.4
		2.3.1 GDD Services Total		THI OCION	9.4
		2.3.2 GDD Customer Service	All Others	All Others	0.0
		2.3.2 GDD Customer Service Total			0.0
		2.3.3 GDD Operations	All Others	All Others	1.6
ä	2.3 Optimize gTLD Services	2.3.3 GDD Operations Total			1.6
9	2.3 Optimize g1LD 3ervices	2.3.4 New gTLD Program	20248	TMCH Operational Management	0.1
euc			23400	gTLD Team	4.5
			24850	EBERO Operational Management	0.1
Ä			All Others	All Others	24.9
Si		2.3.4 New gTLD Program Total			29.5
rati		2.3.5 Outreach and relationship management with existing and new Registry,	All Others	All Others	0.7
Operations Excellence cont.		Registrar community			
ī		2.3.5 Outreach and relationship management with existing and new Registry,			0.7
2		Registrar community Total			
	2.3 Optimize gTLD Services Total				41.4
		2.4.1 Enterprise Risk Management (ERM)	25554	ICANN Insurance Renewal	0.7
	2.4 Plan for Scale, Security,		All Others	All Others	0.5
	Continuity	2.4.1 Enterprise Risk Management (ERM) Total			1.2
	Continuity	2.4.2 Business Continuity	All Others	All Others	0.0
		2.4.2 Business Continuity Total			0.0
	2.4 Plan for Scale, Security, Contin	uity Total			1.2
2 - Operatio	ons Excellence Total				100.7

Objective	Goal	Portfolio	Project ID	Project Name	FY15 Draft Budget
		3.1.1 Engage Stakeholders Regionally	25704	FY15 Ongoing Regional Engagement - Middle East	0.8
			25800	FY15 Ongoing Regional Engagement - Asia	2.2
			26203	FY 15 Ongoing Engagement Russia/CIS	0.9
			26204	FY 15 Global Security/Technical Community Engagement	0.6
			26205	FY 15 Ongoing Engagement North America	0.5
			26206	FY 15 Ongoing Engagement Africa	0.5
			26207	FY 15 Ongoing Engagement Latin America & Caribbean	1.3
			26208	FY 15 Ongoing Engagement Europe	1.1
			26209	FY 15 Ongoing Engagement Oceania	0.6
			26212	FY 15 Ongoing Global Business Engagement	0.7
	3.1 Engage Stakeholders Globally	3.1.1 Engage Stakeholders Regionally Total			9.1
	5.1 Engage Stakeholders Globally	3.1.2 Digital Engagement	26113	ICANN.org	0.6
			26122	Community Working Group Collaboration Tools	1.1
			All Others	All Others	1.2
		3.1.2 Digital Engagement Total			2.9
		3.1.3 Global Stakeholder Engagement Planning	26210	FY 15 GSE Operations	0.5
			26211	FY 15 Global Engagement Activities	0.6
_			All Others	All Others	0.0
Ę		3.1.3 Global Stakeholder Engagement Planning Total			1.1
liza		3.1.4 Language Services	All Others	All Others	0.4
ona			26300	On-going Language Services Support (All Services) - FY15	2.5
ati		3.1.4 Language Services Total			2.9
ë	3.1 Engage Stakeholders Globally Total				15.9
- Internationalization		3.2.1 Raising Awareness of ICANN Worldwide	25605	FY15 new gTLD communications- ongoing	1.5
m,			All Others	All Others	1.4
	3.2 Communicate Effectively with	3.2.1 Raising Awareness of ICANN Worldwide Total			2.9
	Stakeholders	3.2.2 Raising Awareness of IANA Functions, Performance & Reporting	All Others	All Others	0.0
		3.2.2 Raising Awareness of IANA Functions, Performance & Reporting Total			0.0
	3.2 Communicate Effectively with	Stakeholders Total			2.9
		3.3.1 Global matrix development	All Others	All Others	0.0
		3.3.1 Global matrix development Total			0.0
	3.3 Integrate Global and Regional	3.3.2 Hub and engagement offices (strategy and planning)	All Others	All Others	0.0
	Responsibilities	3.3.2 Hub and engagement offices (strategy and planning) Total			0.0
		3.3.3 Internal Communications	All Others	All Others	0.0
		3.3.3 Internal Communications Total			0.0
	3.3 Integrate Global and Regional	Responsibilities Total			0.0
		3.4.1 Engagement with Government IGOs	All Others	All Others	3.2
	3.4 Evolve Government	3.4.1 Engagement with Government IGOs Total			3.2
	Relationships	3.4.2 Support GAC engagement	All Others	All Others	0.1
		3.4.2 Support GAC engagement Total			0.1
	3.4 Evolve Government Relationsh	nips Total			3.3
3 - Internat	ionalization Total				22.1

					FY15 Draft
Objective	Goal	Portfolio	Project ID	Project Name	Budget
		4.1.1 Enable Stakeholder Collaboration, Communication & Engagement	17200	Digital Engagement Project	0.2
			25904	SO-AC Engagement Program Management - FY15	0.7
			25905	SO-AC Toolkit Support - FY15	0.1
			27450	FY15 SO/AC Additional Budget Requests	0.7
	4.4 Ontimin Baller Barrels and		All Others	All Others	0.3
	4.1 Optimize Policy Development Process	4.1.1 Enable Stakeholder Collaboration, Communication & Engagement Total			1.9
		4.1.2 Support policy development, policy related and advisory activities	25910	Policy - General Management Administration - FY15	1.3
			All Others	All Others	3.5
		4.1.2 Support policy development, policy related and advisory activities Total			4.9
	4.1 Optimize Policy Development I	Process Total			6.8
		4.2.1 Advanced Media Tools for Outreach and Participation	All Others	All Others	0.9
5		4.2.1 Advanced Media Tools for Outreach and Participation Total			0.9
ij		4.2.2 Deploy Collaboration Platform	All Others	All Others	0.0
<u> </u>	4.2 la anno and la anno Glabel	4.2.2 Deploy Collaboration Platform Total			0.0
odelE	4.2 Increase and Improve Global Participation	4.2.3 Deploy Community Participation & Engagement Programs & Services	26055	Fellowship Program	0.2
Σ			All Others	All Others	0.5
Multi-Stakeholder Model Evolution		4.2.3 Deploy Community Participation & Engagement Programs & Services Total			0.8
take	4.2 Increase and Improve Global P	articipation Total		1.7	
ti-S	·	4.3.1 Evolving Multi-Stakeholder Model	All Others	All Others	0.4
3		4.3.1 Evolving Multi-Stakeholder Model Total			0.4
Į-4		4.3.2 Advancing MSM Innovation	All Others	All Others	0.0
,	4.3 Evolve SO/AC Structures	4.3.2 Advancing MSM Innovation Total			0.0
		4.3.3 Organizational Reviews	All Others	All Others	0.4
		4.3.3 Organizational Reviews Total			0.4
	4.3 Evolve SO/AC Structures Total				0.8
		4.4.1 Conflicts of Interest and Organizational Ethics	All Others	All Others	0.4
		4.4.1 Conflicts of Interest and Organizational Ethics Total			0.4
		4.4.2 Conflicts of Interest Management	All Others	All Others	0.0
	4.4 Promote Ethics and	4.4.2 Conflicts of Interest Management Total			0.0
	Transparency	4.4.3 Board Accountability and Transparency	All Others	All Others	0.0
		4.4.3 Board Accountability and Transparency Total			0.0
		4.4.4 Bylaws-mandated Accountability and Transparency Mechanism	All Others	All Others	0.0
		4.4.4 Bylaws-mandated Accountability and Transparency Mechanism Total			0.0
	4.4 Promote Ethics and Transparer	ncy Total			0.5
4 - Multi-St	akeholder Model Evolution Total				9.7
		Grand Total			150.3